SDG washing or responsible and trustworthy SDG sustainable communication?

The case of the Danish Communication Industry

Reflections and ideas for explorative studies

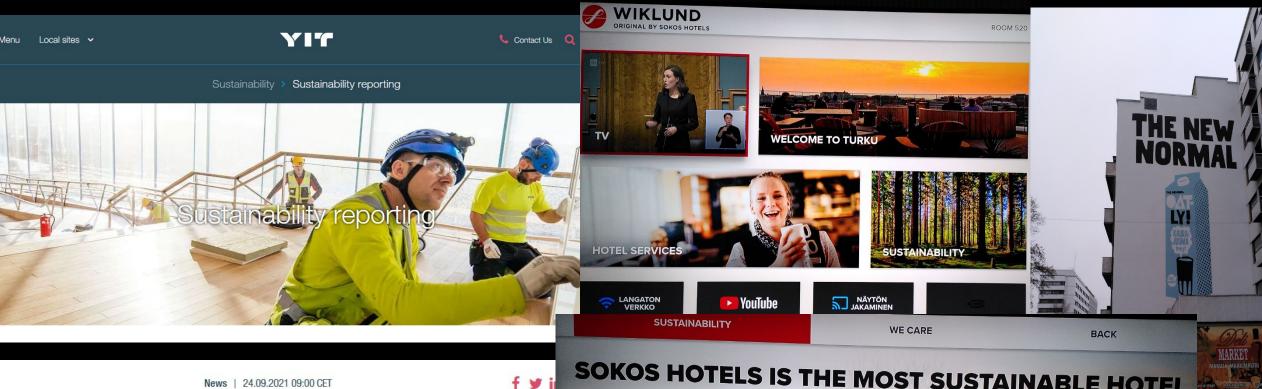
Karl-Heinz Pogner Copenhagen Business School



EUCO 2021 Åbo Akademi

Looking for traces





News | 24.09.2021 09:00 CET

ecision deliveries and digital tools – Turku's legendary hotel progressively renewed



SOKOS HOTELS IS THE MOST SUSTAINABLE HOTEL **CHAIN IN FINLAND**

For eight years in a row, the Sokos Hotels chain has been named Finland's most sustainable hotel chain in the annual Sustainable Brand Index study.

Sustainability has long been a cornerstone of the Sokos Hotels operations. For example, all Sokos Hotels are part of the Green Key environmental programme, through which sustainable operations. are systematically developed.

Read more: www.sokoshotels.fi/responsibility-at-sokos-hotels



Page 1/1 (99%)

City of Turku: Climate resilient urban planning in Turku

Canemure action C.12 of the city of Turku aims to reduce GHG emissions and environmental impacts of urban areas as well as to improve the capabilities to adapt to climate change by urban planning. Canemure works both on processes and methods of urban planning as well as promotion of actual realization of best practices and pilots on energy efficient public buildings, renewable energy production, stormwater management and sustainable mobility. Actions will be located in the new, growing city district of Skanssi and the brownfield zone of the city. Remarkable growth of construction and population will be seen on these crucial areas of infill development within the coming 10-20 years. Thus special attention should be paid on the climate resilience of the areas from several perspectives. Canemure will focus on energy efficiency, stormwater management and sustainable mobility whilst we take into account also the holistic context of sustainable development.

Implementation

Promoting energy-efficiency, environmental impact assessment and experimental solutions of public buildings (C.12.2).

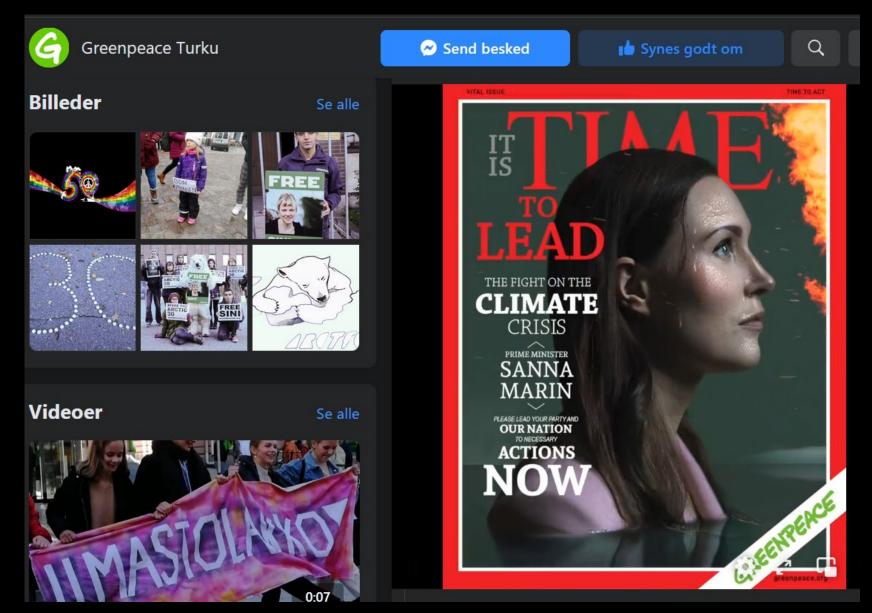
A Voluntary Local Review 2020

The implementation of the **2030 Agenda** for Sustainable Development in the City of Turku

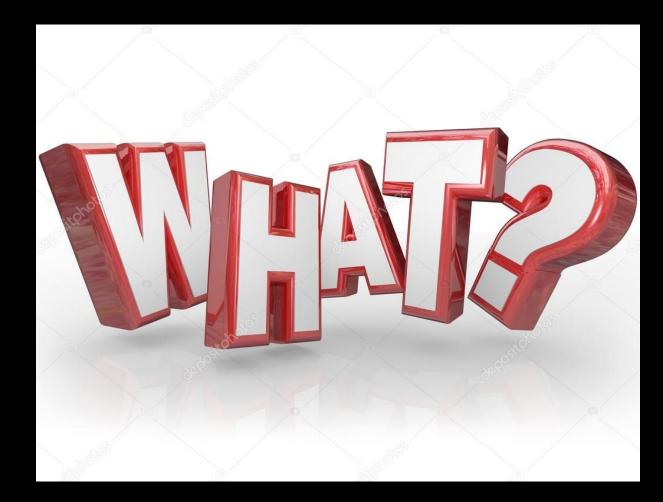




https://www.facebook.com/watch/?v=825202168174596



What?



How to enact trustworthy / trusted SDG communication?

Enablers and constraints (context)?

Focus on the role and perspective of communicators (OrgCom)

Social construction of "SDG" and "SDG Communication"

Construction and negotiation of meaning (free floating signifiers)

Enactment of SDG in communicating and acting

(NB communication itself: symbolic interaction, making something "common")

Why?



BØRSEN BÆREDYGTIG

VIRKSOMHEDERS KLIMAARBEJDE

Markant stigning i en ny slags sager: Nu er Danish Crown under kraftige anklager



Mandag formiddag varslede Greenpeace slagterigiganten Danish Crown om en klage til Forbrugerombudsmanden. Arkivfoto: Lærke Posselt/Ritzau Scanpix

KATRINE GRØNVALD RAUN FREDERIK VINCENT LOUISE VOGDRUP-SCHMIDT 31. MAJ. 2021 KL. 21:00

∞ DEL

Ny, stor klage er på vej til Forbrugerombudsmanden over Danish Crown for vildledning af forbrugerne med den landsdækkende og største kampagne i virksomhedens historie: klimakontrolleret gris. Anklager om greenwashing accelererer ifølge eksperter

Antallet af sager om vildledende grøn markedsføring, også kaldet greenwashing, er vokset markant i de seneste par år, og tallet vil kun blive større, i takt med at flere virksomheder skal

Green

White

Purple

Pink / Rainbow

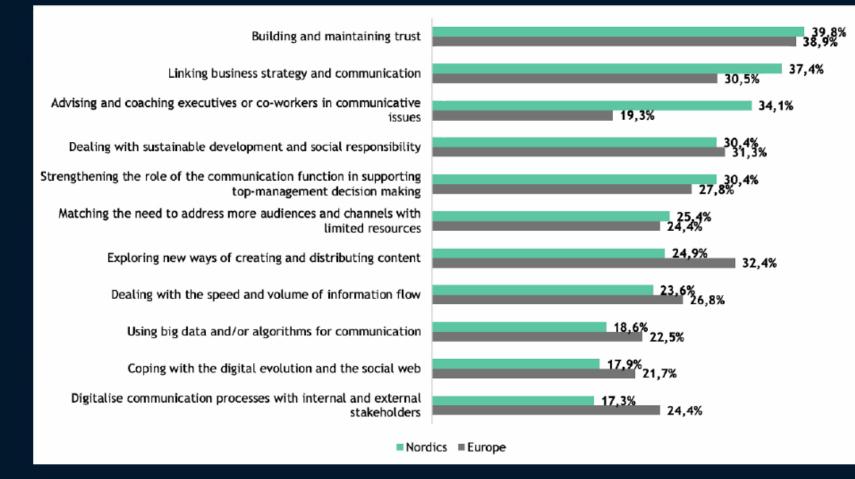
washing

Red

SDG



The most important strategic issues for the profession



Trust is expected to dominate the agenda at least until 2024.

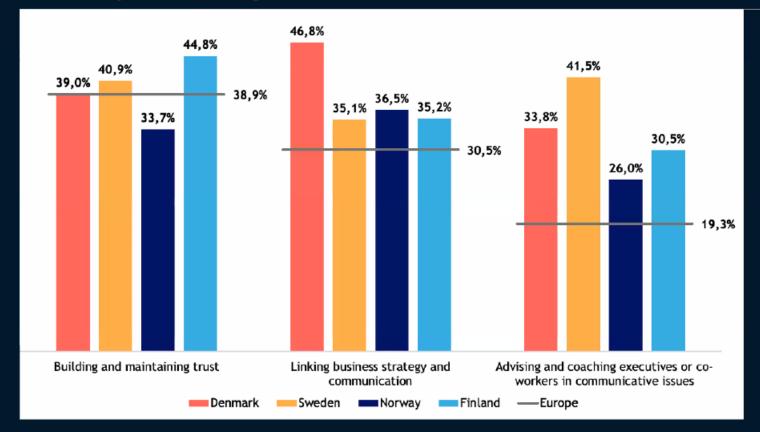
 Key differences towards
 Europe regarding
 "advising and coaching" as well as comms' alignment with business strategy.



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The Nordic Communications Report 2021

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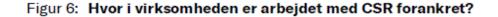
The top 3 strategic issues across the Nordics

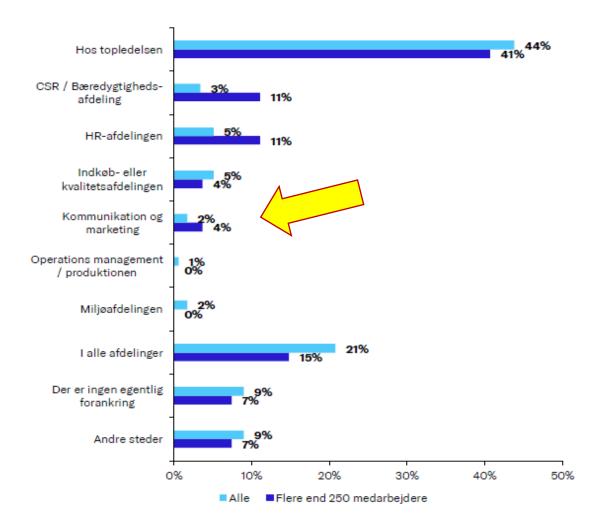
The Nordic Communications Report 2021

 ✓ Finnish comms professionals emphasize "trust", Danes "strategic alignment", and Swedes the "coach and advisor" roles.



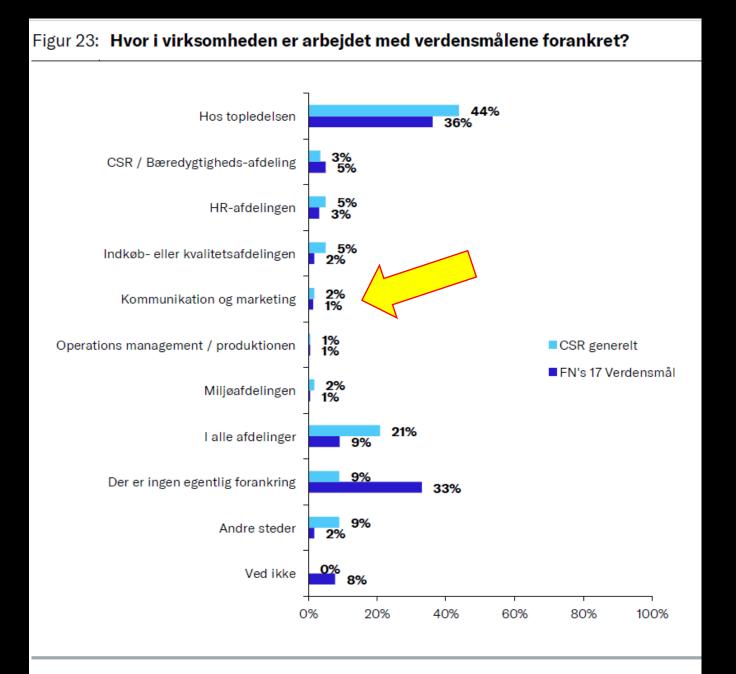
www.bi.edu/nora





Kilde: Dansk Erhverv, december 2018.

Note: n (Alle) = 178. n (Flere end 250 medarbejdere) = 27. Det er kun virksomheder, som arbejder med CSR, som har fået dette spørgsmål.



Kilde: Dansk Erhverv, december 2018.

How?



- Collaboration
- Engaged scholarship
- Co-creation
- Focus on networks of stakeholders in the times of networks of analog and digital, social, mobile, interactive media)
- Focus on communicators (communication professionals) as source and actor

Preliminary research design and framework

NB Explorative study /ies Mixed methods: Quantitave data survey Qualitative data survey research interviews (Case studies) Methods: Content analysis (Attride-Sterling, TNA; Discourse analysis (Fairclough, CDA) Philosophy of Science Social Constructivism (Gergen) /Hermeneutics (Gadamer)

Person, organization, communication function

Person

(Communication professional)

Demograhics, education job status, experience, role (communicator,

job function/ department: Management/ strategy Communications PR Marketing HR CSR

Comunication function

Influence Performance

Organization

Structure seize industry Alignment top management Communication "SDG-born" / "SDGimmigrants" Sector privat public civil society (NGO) comm.agency

Situation and perception SDG communication (CSR communnication)

Situation / state of the art SDG strategy

Responsibilities Goals / objectives Ressources Challenges / barriers Sucess stories Track record /history

SDG communication

Responsibilities Goals / objectives Ressources Challenges / barriers Sucess stories Track record / history **Perception / sensemaking / sensegiving**

Expectations towards organization (ideal): Importance of SDG (SDG strategy // SDG communication)
Expectations towards communicator themself (ideal):
Importance of SDG
(SDG strategy // SDG communication)

 Satisfaction with organization's effort, contribution, ambitions Responsibility, goals/ objectives, impact
 Satisfaction with communicator's own effort, contribution, ambitions and opportunities Responsibility, goals/ objectives, impact

Wishes towards top management, / leadership, middle management, colleagues Wishes concerning own situation and function / role

The role of communication in / during change

- Communication as a tool
- Communication as process
- Communication as social transformation

Johansson, Catrin & Heide, Mats (2008). Speaking of change: Three communication approaches in studies of organizational change. Corporate Communications An International Journal 13(3): 288-305



The roles of the communication practitioner

Communication practitioners take on different roles simultaneously in their daily work

Communicator

- manages reputation, brand and crises
- creates campaigns and content
- manages and evaluates paid, owned, earned and shared media
- maintains relations with journalists and stakeholders

Ambassador

- communicates corporate strategies internally and externally to make them happen
- personally convinces politicians, investors, internal influencers, or important customers



Coach

- provides content for speeches, presentations, and social media posts
- offers communication training
- gives feedback

Manager

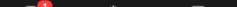
- defines processes and structures, allocates budgets
- hires and fires people
- develops competencies and tech infrastructure
- revises business models for communications
- maintains relationships with (internal) clients

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Advisor

- explains opportunities and risks derived from monitoring public opinion or internal and external stakeholder expectations
- interprets trends in society

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Conclusion

- Chances for management / leadership
 - Trust and legitimacy
 - UN 2030 Agenda for sustainable Development as transformation agenda and chance
 - Understanding the role of communication in change / transformation
- Chances for communicators to contribute
 - Utilizing the different roles
 - Taking responsibility for content and form
 - Communication ethics
 - Respect
 - Transparency
 - Green trust (building) instead of Green washing
 - Walk the talk also in communication (e.g. inclusive, responsible, "sustainable" communication
- One of the biggest challenges remains
 - A SDG for Communication is missing
 - Transformational power of communication
 - "Sustainable" and "responsible" communication?

